



Strategic plan

2010-2013

The Western Australian Network of Alcohol and other Drug Agencies (WANADA) is the peak body for the alcohol and other drug (AOD) prevention, education, treatment and support sector in Western Australia. WANADA is an independent, membership driven, not-for-profit organisation.

Vision.

To be an effective voice on policy, quality and sustainability for the alcohol and other drug sector in Western Australia.

Purpose.

To lead and support development of the alcohol and other drug sector to deliver best possible outcomes for the community of Western Australia.

REPRESENT & LEAD.

- Identify key issues.
- Maximise participation and involvement.
- Implement effective advocacy.

DEVELOP & IMPROVE.

- Support continuous quality improvement.
- Maintain sector capacity building initiatives.
- Support application of evidence based practice.
- Support sector collaboration.

CULTURAL SECURITY COMMUNICATION

POSITION FOR EFFECTIVE OUTCOMES.

- Inform policy and planning.
- Promote shared values and principles.
- Promote the specialisation of the sector.
- Support across-sector partnership.
- Support evaluation of sector services.

SUSTAINABILITY.

- Maintain sound governance and operations.
- Accreditation.
- Strengthen the membership base.
- Maintain diverse funding.
- Review staff structure for maximum efficiency.

Cultural security.

Establish WANADA's Reconciliation Action Plan, incorporating cultural security considerations into the organisation's every day practice.

Communication.

Review WANADA's internal and external communications to ensure consistent practice and maximum inclusion by member organisations.

OBJECTIVES.	STRATEGIES.
<p>1. To effectively represent and lead the WA AOD service sector.</p>	<ul style="list-style-type: none"> ➤ Identify and monitor the key issues of the sector across all regions. ➤ Review approaches that support maximum participation and involvement by service representatives in sector consultation. ➤ Identify and implement effective advocacy strategies to address prioritised issues.
<p>2. To support development and improvement of the sector service capacity and effectiveness.</p>	<ul style="list-style-type: none"> ➤ Continue to support the continuous quality improvement of the sector services. ➤ Maintain, identify and support sector capacity building initiatives including workforce planning. ➤ Support sector application of evidence based practice. ➤ Support sector collaboration, networking and information sharing opportunities.
<p>3. To position WANADA, and therefore the WA AOD service sector, through networks and collaboration to ensure effective outcomes for individuals and the community.</p>	<ul style="list-style-type: none"> ➤ Maximise participation to inform policy and planning development where effective. ➤ Identify and promote sector ownership of shared values and principles. ➤ Identify and initiate opportunities to promote the specialisation of the sector. ➤ Support across-sector partnership development and networking. ➤ Identify and support the development of evaluation of sector services in terms of outcomes and impact on individuals and communities.
<p>4. To develop WANADA as a sustainable peak body.</p>	<ul style="list-style-type: none"> ➤ Identify sound governance and operations requirements and establish systems that support effectiveness. ➤ Work towards quality accreditation. ➤ Establish clear benefits for membership, providing an opportunity to strengthen the membership base. ➤ Maintain a diverse funding base for maximum security. ➤ The staff structure of WANADA is reviewed for maximum efficiency to achieve the organisation's objectives.

RELATED DOCUMENTS:

- Operations Plan.
- Business Plan including Organisational Structure.
- CEO Work Plan.
- Reconciliation Action Plan.
- Board Work Plan.